



Australian Government

Department of Infrastructure and Regional Development



# **BRIDGES RENEWAL PROGRAM**

## **ROUND FOUR**

### **GUIDELINES**



Welcome to Round Four of the Australian Government's Bridges Renewal Program.

The Australian Government is committed to ensuring bridges that are nearing the end of their useful life are maintained or replaced to provide ongoing access for local communities and improve the productivity of users. We understand the significance of this access for Australia's regions and their importance to our future economic prosperity. To assist in the upkeep of this important infrastructure, the Australian Government has established the Bridges Renewal Program.

Three rounds of the Program are currently underway. On 14 September 2017 the former Minister for Infrastructure and Transport, the Hon Darren Chester MP, announced successful proposals under Round Three of the Program.

The Program is investing in crucial bridge infrastructure projects that are being conceived by local communities – and this approach is helping Australia's regions invest in their own future.

The Australian Government will provide \$420 million from 2015-16 to 2019-20, with an on-going commitment of \$60 million each year following to upgrade and repair bridges to enhance access for local communities and facilitate higher productivity vehicle access.

In an effort to allow for a wider distribution of projects, the Australian Government will limit Round Four to local government entities seeking funding for the replacement of up to two timber bridges in their Shire. The Australian Government will contribute up to 50 per cent to the total project costs, with a maximum amount of \$700,000 per project or \$1.4 million per proponent. This will allow local governments to fast track their most important infrastructure needs.

The Guidelines for the Bridges Renewal Program provide the information you need about the type of project proposals we are seeking, how proposals will be assessed, critical dates, and how you can contact our Department to help you with further information.

We welcome your interest in Round Four of the Bridges Renewal Program, and wish you all the best with your proposal.

**The Hon Michael McCormack  
MP**

Deputy Prime Minister  
Minister for Infrastructure,  
Transport and Regional  
Development

**The Hon Scott Buchholz MP**

Assistant Minister for Roads and  
Transport

## Table of Contents

1. INTRODUCTION .....	6
1.1 Overview .....	6
1.2 Program objectives and outcomes .....	6
2. KEY DATES .....	6
3. HOW TO APPLY .....	6
3.1 Proposal period.....	6
3.2 Limits on requested funding.....	7
3.3 Proposal requirements.....	7
3.4 How to submit a Proposal.....	7
3.5 Confirmation of Submission.....	7
4. ELIGIBILITY .....	7
4.1 Eligibility requirements.....	7
4.2 What is eligible for funding?.....	8
4.3 What is ineligible for funding?.....	8
5. ASSESSMENT CRITERIA .....	8
6. DECISIONS.....	9
6.1 Value for Money.....	9
6.2 Decisions on projects to be funded.....	9
7. CONDITIONS OF FUNDING.....	9
8. PROBITY.....	10
8.1 Confidential information .....	10
9. COMPLETING THE PROPOSAL FORM .....	10
9.1 Project details .....	11
9.2 Eligibility Checklist .....	11
9.3 Proponent Details .....	11
Project Budget .....	11
9.4 Criteria .....	11
Criterion 1 – Structural Improvements Contributing to Productivity and Access.....	11
Key Data .....	12
Criterion 2 – Evidence of Economic and Social Benefits .....	12
Criterion 3 – Construction Readiness and Risk.....	12
Criterion 4 – State and Territory Priority.....	13
9.5 Declaration.....	13

Conflict of Interest.....	13
Declaration .....	13
10. ASSESSMENT OF PROPOSALS.....	13
11. PROCESSES FOR SUCCESSFUL PROPONENTS.....	14
11.1 Offer of Funding Form .....	14
11.2 Project Agreement .....	14
12. CONTACT DETAILS .....	16
13. ATTACHMENTS.....	16
Attachment A – Process Flowchart .....	17

# 1. INTRODUCTION

## 1.1 Overview

Round Four of the Bridges Renewal Program (BRP) will provide Australian Government funding to eligible projects that best achieve the Program objectives.

Projects under the BRP are assessed as part of a competitive, merit-based process. The Department will use the information provided in the Proposal Form to check eligibility and assess projects against the criteria.

These Program Guidelines (the Guidelines) apply to all projects seeking funding from Round Four of the BRP. The Guidelines outline the objectives and desired outcomes of the BRP, eligibility and assessment requirements, the submission of proposals process, the appraisal process, funding arrangements and roles and responsibilities of the proponent and the Department.

A 'Process Flowchart' is provided at [Attachment A](#).

## 1.2 Program objectives and outcomes

The objectives of the Program are to upgrade and repair bridges to enhance access for local communities and facilitate higher productivity vehicle access. Round Four is only open to local government entities. Proponents are encouraged to discuss priorities with local communities, relevant industry stakeholders, Regional Development Australia committees and state road agencies early in the process.

Proponents can apply for funding for up to two wooden bridge projects that meet the objectives of the Program to a high degree along a key route. A limit on the amount of funding that can be sought by each proponent has been introduced for Round Four, see Section 3.2 for details. Where projects seek to improve access for heavy vehicles, proponents must provide assurances that all efforts will be made to ensure regulatory access (through the National Heavy Vehicle Regulator) is also gained.

# 2. KEY DATES

Event	Date
Proposal period open	7 January 2019
Proposal Period Closes	5 February 2019 at 11.59 pm AEDT
Expected Announcement of Successful and unsuccessful projects	01 April 2019
Successful Proponents to return Offers of Funding	60 days after ministerial announcement
First funding availability	2020-21 financial year
<b>Last date for Commencement of construction (scheduled)</b>	<b>30 June 2020<sup>1</sup></b>
Last date for completion of construction (scheduled)	31 December 2022

1. Based on feedback from a range of proponents, the Department of Infrastructure, Regional Development and Cities has reviewed the last date for commencement of construction. Proponents who have already submitted a proposal under Round Four will not be affected by this change.

# 3. HOW TO APPLY

## 3.1 Proposal period

Proposals for the BRP can be submitted at any time between the opening and closing dates for each Round.

Proposals must be received by 11:59 pm AEDT on 5 February 2019 for Round Four.

Proponents are strongly encouraged to submit proposals in advance of the deadline.

Late proposals will not be accepted, unless the Department considers there were exceptional circumstances beyond the proponents' control. The Department's decision will be final.

## 3.2 Limits on requested funding

Due to the high volume of requests for funding received under Rounds One to Three of the Program, limits have been introduced for Round Four to better align the type of bridge projects to the program objectives and to provide a more even distribution of funds. Proponents should consider up to two of their highest priority projects when preparing submissions. Australian Government Funding to local governments is limited to a maximum of 50 per cent of the total project costs or \$700,000 per bridge project and \$1.4 million per proponent whichever is greater.

## 3.3 Proposal requirements

Proponents must provide all of the information required in the Proposal Form.

Evidence must also be provided to support the claims made against the assessment criteria.

Only completed proposals submitted by an authorised member (e.g. Chief Executive Officer, Director of Engineering) of the organisation will be accepted and appraised. Incomplete proposals will be deemed as ineligible.

Proposals may be withdrawn at any time by advising the Department at:  
<mailto:bridgesrenewal@infrastructure.gov.au>.

Only two timber bridge replacement proposals will be accepted from each eligible proponent.

## 3.4 How to submit a Proposal

Proponents must use the Department's Infrastructure Management System to access and submit the Proposal Form. Proponents should save this document to their own drives for completion.

Proponents are strongly encouraged to submit proposals in advance of the deadline.

Late proposals will not be accepted, unless the Department considers there were exceptional circumstances beyond the proponents' control. The Department's decision will be final.

No Information Technology or program support will be available after 4.30 pm AEDT on the closing date, so please ensure that you submit your proposal early to receive support if required.

## 3.5 Confirmation of Submission

A confirmation email receipt for each proposal submitted by 5 February 2019 will be sent via email. If you do not receive a receipt for your submission by 12 February 2019, please contact the Department on 02 6274 8040 immediately.

**Please note that lodgement of this proposal signifies confirmation/acceptance that all information provided is true and accurate.**

# 4. ELIGIBILITY

## 4.1 Eligibility requirements

To be eligible under Round Four of BRP:

- Proponents must be a local government entity;
- The bridge must be a publicly accessible road bridge;
- Proponents must contribute at least 50 per cent of costs – proponents are able to combine state/territory and/or private sector funding to obtain 50 per cent funding;
- Construction must not have commenced, or be due to commence and tenders must not have been awarded. Construction means actual on ground works at the project site and/or the fabrication of major components off site. **Construction prior to Departmental advice that your project can commence will result in funding for the project being withdrawn by the Department;**
- Construction must be scheduled to start by 31 December 2019 and completed by 31 December 2022;

- An Eligibility Checklist is provided in the first part of the *Proposal Form*. You must be able to answer 'Yes' to all questions. If you consider that you are eligible, but you have responded 'No' to one of the questions you can contact us to discuss. Contact details are at Section 12 of this form.

## 4.2 What is eligible for funding?

- Due to the high volume of proposals received under earlier round of the Program, Round Four is limited to bridge replacement projects that seek to replace up to two existing timber bridges with new bridges; and
- The new concrete structure being either a bridge or culverts in structure.

## 4.3 What is ineligible for funding?

- Bridges on the National Land Transport Network (NLTN). Please visit the Department website at [www.investment.infrastructure.gov.au/whatis/network/](http://www.investment.infrastructure.gov.au/whatis/network/) for more information about the NLTN;
- Projects that are wholly or principally for maintenance;
- Planning and design only projects (can be included as a small portion in a capital expenditure proposal, but not as a stand-alone project);
- Rail bridges;
- Stand-alone cycle ways, foot bridges or stock bridges;
- Inspections and structural assessments;
- Causeways; and
- New bridges where no road or water crossing currently exists (i.e. greenfield bridges).

# 5. ASSESSMENT CRITERIA

The Department will assess proposals against the program criteria to develop a merit list representing best value for money and make recommendations to the Minister for Infrastructure and Transport who will make decisions on funding under the *National Land Transport Act 2014*. The value for money assessment and decisions by the Minister may take account of the overall mix and funding source of projects.

Proposals that were successful under earlier Rounds were generally strategic and provided quality analysis and clear evidence about the benefits of the proposal and how they related to the program objectives of improving community access and productivity. Proponents should take this into consideration when preparing their proposals for Round Four.

Evidence must be provided as part of the response to assessment criteria or in supporting documentation. Independent evidence is highly regarded. Examples of evidence are:

- Annual average daily traffic (AADT) readings;
- Executive summary page of Quantity Surveyor costing;
- Letters from local business providing data on current and future usage, or restrictions in increasing usage;
- Geo-spatial maps of agricultural usage surrounding the bridge;
- Executive summary or selected pages of regional strategic plans referencing the route/bridge; and
- Maps showing alternative routes if bridge is not available.

The size and content of substantiating documents, and the level of evidence to support responses to the assessment criteria, should be commensurate with the size, scope and the nature of the project. It would be expected that each criterion response would be one page or less, regardless of the size of the project.

Proposals will be appraised equally against each of the following assessment criteria -

- Assessment Criterion 1 – Structural Improvements Contributing to Productivity and Access;
- Assessment Criterion 2 – Evidence of Economic and Social Benefits;
- Assessment Criterion 3 – Construction Readiness and Risk;



- Assessment Criterion 4 – State and Territory Priority.

Note: Proponents do not address Criterion 4. State and territory governments will be asked to prioritise and rank ALL eligible projects within their jurisdictions. Please note that state and territory agencies will use information provided in proposal forms to assist in prioritising projects in their jurisdiction.

## 6. DECISIONS

### 6.1 Value for Money

Value for money is achieved when the processes, actions and behaviours employed by the Australian Government and proponents result in public resources being used in an efficient, effective, economical and ethical manner. Public resources are defined in the *Public Governance, Performance and Accountability Act 2013* as 'relevant money, relevant property, or appropriations'.

The BRP seeks to promote value for money by selecting for funding those projects that:

- have met all of the eligibility requirements;
- have demonstrated the greatest relative merit in terms of the assessment criteria;
- involve a reasonable (rather than excessive) cost having regard to the quality and quantity of deliverables that are proposed; and
- have a risk profile that is acceptable to the Australian Government, with any identified risks able to be efficiently and effectively managed.

Value for money will also be considered on an ongoing basis during and after the delivery of the project. This includes by ensuring that Australian Government funding is expended and acquitted in accordance with contracted requirements and all other conditions of funding are met. Monitoring and evaluating the extent to which a funded project achieves its objectives and contributes to the outcomes of the BRP is also a consideration.

### 6.2 Decisions on projects to be funded

The Department may request further information to assist with the assessment or management of a proposal at any time. The Department may impose conditions on funding.

Following the closing date/time, the Department will commence eligibility checks and assessments of all proposals that have been received. If the Department requires any further information, it may contact proponents on the details provided in the proposal form. If any details change, proponents must contact the Department to update their details. Please provide a generic email address for your project if you have access to one as this can assist in any follow up enquiries or correspondence.

Upon completion of the assessment process, the Department will make recommendations for projects to be funded to the Minister. The Minister for Infrastructure and Transport will announce successful projects. A list of successful projects will also be available from the Department's BRP website at [www.infrastructure.gov.au/bridges](http://www.infrastructure.gov.au/bridges).

Successful projects and payments to councils will be managed through state and territory governments under the National Partnership Agreement on Land Transport Infrastructure Projects and the related Notes on Administration, available at <http://investment.infrastructure.gov.au/funding/projects>.

## 7. CONDITIONS OF FUNDING

After the project has been approved for funding by the Minister, the Department will contact proponents to confirm the status of project, confirm funding and costings and agree to milestones for payment.

Milestones and related payments will be proposed by the Department based on the size and complexity of projects and information provided in the proposal:

- Given the large number of projects, and as project reporting and payments will be managed through state governments, the Department will seek to streamline the number of milestones and payments;

- The preferred milestone payment schedule is two payments. The first payment is either 40 per cent of the total Australian Government funding to a maximum of \$400,000, with the balance payable on provision of a Post-Completion Report;
- Proponents may submit proposed milestones that better reflect project schedules and cash flow requirements, the Department will either agree or begin a negotiation process until agreement is reached;
- Payments against milestones will be made only after proponents have demonstrated the milestone has been met, principally through photographs and/or engineering sign-off;
- Projects are funded on a maximum Australian Government contribution, if the Project encounters an overrun in costs, the Australian Government contribution cannot be increased;
- Amounts approved are for the proposal project and cannot be transferred to another project: and
- The Department will include evaluation reporting within the Post-Completion Report.

## 8. PROBITY

The Australian Government is committed to ensuring that the process for providing funding from the BRP is transparent and in accordance with published Guidelines. The Guidelines may be varied from time-to-time by the Australian Government, as needed or to reflect its priorities. Amended Guidelines will be published on the Department's website [www.infrastructure.gov.au/bridges](http://www.infrastructure.gov.au/bridges).

For probity reasons, the Department can only provide advice of a general nature and cannot provide guidance or comments on draft proposals that could be considered as giving a proponent an advantage.

### 8.1 Confidential information

Information submitted by the Proponent may be provided to other organisations for the purposes of eligibility and project proposal appraisal. In addition, Proposal and Proponent details will be made publicly available on the Departmental website.

Proponents should identify any information submitted which they wish to be considered as confidential, supported by reasons for the request. The Australian Government reserves the right to accept or refuse a request to treat information as confidential.

The *Privacy Act 1988* applies to the handling of personal information about individuals obtained in the course of the delivery of the BRP.

## 9. COMPLETING THE PROPOSAL FORM

Please ensure you read all the questions first before commencing your responses. Character limits apply to some sections of the form; these cells are locked to prevent additional information being added.

Some sections only require a number – where we have asked for a number, this must be provided, and the form will not allow text to be added to these sections. You can cover off any additional details in your responses to the criterion.

Please note some tabs on the form require you to scroll down – please ensure that you have responded to all sections of the form prior to submission.

Proposals are assessed on the basis of the answers to questions in the *Proposal Form*, with attachments providing supporting evidence. Please do NOT respond to questions with “See Attached” or “data can be provided on request”.

Google Maps, photos and other relevant material can be attached to the proposal and should be provided within the criterion, or as attachments to the submission. Such material can be used to provide context and/or to demonstrate key points made in addressing the criteria (e.g. location of services, heavy vehicle routes/detours).

## 9.1 Project details

Project Name	The Project Name should be no more than 50 characters, including spaces. It should be concise and include the name of the project, the name of the road and the town.
Project Details	The only Project type allowed is replacement of a timber bridge with a concrete bridge.
Scheduled Construction Start date	Scheduled Construction Start Date <u>MUST</u> be before 31 December 2019.
Scheduled Construction Completion date	Scheduled Construction Completion Date <u>MUST</u> be before 31 December 2022.
Benefit Cost Ratio (BCR)	A BCR is optional under Round Four, However, where a BCR is available, it should be included as substantiation for your claims.

## 9.2 Eligibility Checklist

This table asks a number of questions to determine your eligibility to receive funding under the BRP. The form provides a drop down menu with a Yes or No response required. You must answer 'Yes' to each question to be eligible. If you consider that you should be eligible, but have answered 'No' to one or more questions, you can contact us on 02 6274 8040 or via email on [bridgesrenewal@infrastructure.gov.au](mailto:bridgesrenewal@infrastructure.gov.au) if you would like to discuss.

## 9.3 Proponent Details

These details will be used for any correspondence with proponents. Please provide contact officer details, or a generic email that can be accessed by relevant staff.

Mayor details are only required to be provided by councils (not state/territory governments). The Mayor and contact details provided will be used to forward correspondence if your project is successful in securing funding. Mayor titles are usually 'Councillor', but this title can differ from council to council.

## Project Budget

Proponents are required to complete the 'Project Budget' to provide a breakdown of total costs.

If successful, the Australian Government will not:

- Provide more than 50 per cent of the final total project cost;
- Allocate savings to other projects; and
- Cover any cost increases - these will need to be met by the proponent in full.

Note the funding limits outlined at Section 3.2. Projects requesting more than the allocated funding limit may be considered ineligible.

. Please ensure you use whole figures, for example for \$17,500 do not use 17.5 as the system will round this number, use 17,500.

## 9.4 Criteria

### Criterion 1 – Structural Improvements Contributing to Productivity and Access

The degree to which the upgraded bridge will be physically improved.

Structural improvements can be demonstrated by, but not limited to:

- Increasing load limits;

- Increasing the number of lanes, safety or capacity;
- Extending the operational life of bridge;

Claims against this criterion should be specific and measurable.

## Key Data

This section seeks details about how the bridge will be altered by the project. It requests information on pre and post-construction data including:

- Bridge dimensions;
- Number of lanes;
- Load limits;
- Average Annual Daily Traffic (AADT);
- Heavy vehicle traffic; and
- Flooding – number of days per year, on average, that the bridge/road is subject to flooding.

For Load Limits, a number is required e.g. current load limit is 12 tonnes, post construction limit will be 62 tonnes. SM1600 or similar descriptors will not be accepted. 'Unlimited' load limit can be entered as 166.

Location details are to be provided in this section also. Location Latitude and Longitude must be decimal degrees and a useful link is [www.gps-coordinates.net](http://www.gps-coordinates.net).

An example of 'other location information' could be 15 kms north of (town name) on (road/street name), or on (road/street name) between town x and town y.

Not all fields will be applicable to your project, however, information should be provided where it is available. This information will assist in the assessment process.

## Criterion 2 – Evidence of Economic and Social Benefits

The economic and social benefits to the community of the project including evidence to support these claims.

Benefits could include (but not limited to):

- Increasing traffic capacity;
- Increased safety;
- Improved access;
- Shorter trips.

Evidence could include (but not limited to):

- General and heavy vehicle counts;
- Costs incurred by alternative routes;
- BCR's (where available);
- Letters of support that provides statements as to how the community, organisation or individual will benefit.

## Criterion 3 – Construction Readiness and Risk

The ability of the proponents and partners of undertaking the project and the risks to the project from proceeding.

This may include:

- Past experience in delivering similar projects within the required timeframes;
- Confirmation of other funding sources;
- Community consultation undertaken by the proponent to the community; and

- Risks have been adequately considered and addressed.

Evidence could include (but not limited to):

- Planning or design work that has been undertaken, including if final designs have been completed;
- The progress of approvals and when all approvals are expected to be completed;
- Engineering assessments recently undertaken that provides a report on the current status of the bridge; and
- Project costings and how these costings were obtained.

## Criterion 4 – State and Territory Priority

State and territory governments will be asked to prioritise and rank ALL eligible projects within their jurisdictions. Higher ranked projects will be assessed by the Department as meeting this criterion to a higher degree.

Please note that state and territory agencies will use information provided in proposal forms to assist in prioritising projects in their jurisdiction.

## 9.5 Declaration

### Conflict of Interest

This is a drop down box that requires a 'yes' or 'no' answer. Please see the information below to assess what your answer should be. If it is 'yes' please provide some details in the cell provided.

A conflict of interest may exist, for example, if the proponent or any of its personnel:

- has a relationship (whether professional, commercial or personal) with a party who is able to influence the project appraisal process, such as a Department staff member;
- has a relationship with, or interest in, an organisation, which is likely to interfere with or restrict the proponent in carrying out the proposed activities fairly and independently; or
- has a relationship with, or interest in, an organisation from which they will receive personal gain as a result of the provision of funding under the BRP.

As part of their proposal, each proponent will be required to declare any existing conflicts of interest, or declare that to the best of their knowledge there is no conflict of interest that would impact on or prevent the proponent from proceeding with the project or any agreement it may enter into with the Australian Government as represented by the Department, if funding were to be approved under the BRP.

Where a proponent subsequently identifies that an actual, apparent, or potential conflict of interest exists or might arise in relation to this proposal for funding, the proponent must inform the Department in writing immediately.

### Declaration

The person making this declaration must be authorised to commit the proponent to undertaking this project if this funding proposal is successful in securing funding and confirm that all information supplied within the form is true and accurate.

## 10. ASSESSMENT OF PROPOSALS

Following the closure date for the acceptance of proposals, each proposal will be checked for eligibility.

Once the eligibility checks are completed, each proposal will be assessed on its own merits and marked accordingly. Proposals will then undergo a Quality Assurance (QA) process to ensure that all projects have been ranked correctly according to the information received.

Projects recommended to receive funding are presented to the Minister for Infrastructure and Transport for a final decision on projects to be funded.

Following the Minister's decision, the Department will contact all proponents to inform them of the outcome of their proposals. Unsuccessful proponents will be advised by email and will be able to seek feedback from the Department. Successful proponents will receive an email with information of the process to be undertaken to secure their funding. This process is outlined below.

## 11. PROCESSES FOR SUCCESSFUL PROPONENTS

If your proposal is successful, you will first be contacted by the Department via email. The Minister will have signed a letter to your state minister and if you are a council, a letter will have also been sent to your mayor.

The Department will list the successful projects on the BRP webpage.

In your successful email you will receive a copy of the Mayor's letter and an Offer of Funding form for you to complete. The due date for the Offer of Funding to be returned to the Department will be approximately 60 calendar days following the Ministerial announcement, you will be advised of the exact date in your email, please ensure that your contact details are up to date. A generic email address is often best if you have access to one to cover staff absences.

### 11.1 Offer of Funding Form

The Offer of Funding form is a negotiation tool. You will complete it and the Department will liaise with you until an agreement is reached. The Offer of Funding form will ask you to provide confirmation of each of the following:

**Project Details** – you must confirm all details of the project, including advice that the project has not commenced, construction tenders have not been accepted, planning and development of the project is sufficiently advanced to ensure commencement within 12 months, any new risks identified, if the budget has been confirmed and if the matching funding has been confirmed.

**Milestones** – you will be asked to nominate payment milestones for your project.

- The first milestone should be evidence of construction commencement seeking 40 per cent of Australian Government funding with the remainder paid upon the provision of a Post-Completion Report.
- There is a maximum first payment on commencement of construction of \$400,000 for all projects.
- Where the Australian Government funding is \$100,000 or less there will be one milestone payment upon completion and submission of a satisfactory Post Completion Report.
- Larger projects and projects with cash flows over two years may have further milestones subject to agreement on a case-by-case basis.
- All payments will be paid to the state/territory road agency in the first instance in all cases. Councils will need to make arrangements with their road agencies for the on forwarding of those payments.

The Offer of Funding must be returned within 60 calendar days of the date of the Ministerial announcement.

When both parties agree the terms and conditions at the officer level, the next stage is for Department to approve the Instrument under the Act and produce the Project Agreement.

### 11.2 Project Agreement

The Department will approve the Instrument under the Act to formalise its Approval, which can take several weeks.

When approved, a copy of this document will be sent to you. It will advise you that your project may now commence and will contain the following information:

- The Formal Approval of funding;
- The agreed milestones and payment schedule;
- Reporting Requirements;
- Signage information;
- Events (Public Recognition) information; and
- Contact Details for the Australian Government and your state contact.

An example of the *Project Agreement* Form is at Attachment C, including links to reference documents.

**REMEMBER – CONSTRUCTION MAY COMMENCE ONLY AFTER PROPONENTS HAVE RECEIVED THE PROJECT AGREEMENT AND IT IS IMPORTANT THAT NO CONSTRUCTION ACTIVITY, INCLUDING ACCEPTANCE OF TENDERS OR OFFSITE PRE-FABRICATION CAN OCCUR PRIOR TO THE PROJECT AGREEMENT BEING ISSUED.**

**Failure to do so may render your project ineligible and the Australian Government may withdraw its funding. Please be aware that this condition has been enforced on projects previously approved for funding under Rounds One to Three of the Program.**

## 12. CONTACT DETAILS

General enquiries can be either emailed to [bridgesrenewal@infrastructure.gov.au](mailto:bridgesrenewal@infrastructure.gov.au) or proponents can contact the Department using the BRP info line on 02 6274 8040.

Written enquiries can be directed to:

The Director  
Bridges Renewal Program Round Four  
Infrastructure Investment Division  
Department of Infrastructure and Regional Development  
GPO Box 594  
CANBERRA ACT 2601

## 13. ATTACHMENTS

Attachment A **Process Flowchart**



## Bridges Renewal Program Process Flowchart

